#### Maintenance Standards

#### **27 October 2017**







#### While attending this course, you will learn to:

- Manage a maintenance department that saves money over long-term.
- Develop a maintenance plan that moves beyond repair-only.
- Gauge adequate staffing levels.
- •Implement best maintenance practices that are preventative.
- Establish budgeting tools for the Maintenance Department



#### Goal:



To develop a maintenance plan that moves your center to a place where efficiency and less machine downtime can be experienced.



#### Objectives:

- •Evaluate importance.
- Define Stops
- Assess current weaknesses.
- Develop a comprehensive program.
- Create accountability.
- Create a trackable budget





#### What is a stop?

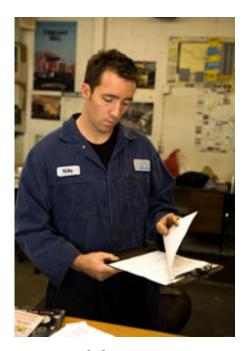
#### Anything that stops the bowler from bowling!

- Any scoring issue
- Any mechanical issue related to the machine
- Even simple deadwood caught in the gutter



#### **Stops/Stop Sheets-**

- Document ALL Stops
  - Front End/Counter
  - Backend/Mechanic
- Paternize Stops
- Work Stops



The call sheet is a tool the mechanic can use to gauge machine performance on a daily basis.







#### **Stops/Stop Sheets-**

Things don't just fall off; belts don't just break!

 Preventative Maintenance and cleaning catch the big stuff.

Stop Sheets give clues.



#### **Stops/Stop Sheets-**

- Recording stops also drives:
  - √ budgeting
  - ✓ accountability.





#### Frames Per Stop and Machine Performance

How many frames per stop are your machines running?

The more frames a machine can achieve before encountering a stop, the better the machine's performance.



#### Frames Per Stop and Machine Performance

- Each time there's a stop in play, there's a domino effect of lost time, and lost money for the center.
- ❖Frames per stop can also be used in developing a budget. (Yesterday, Today, Tomorrow Performance)



Where is your Maintenance Department currently today?





- •Is there a systematic approach to maintaining your center's machines?
- •What qualities are necessary to fill a maintenance position in your center?
- •How is the mechanic's role looked at in your center?
- •What challenges is your maintenance department currently facing?







By analyzing and designing a comprehensive maintenance program, your center can save itself from a lot of headaches, effort—and money.



#### **Discussion:**



#### The Mechanic's Role

Briefly describe your view of a mechanic's role in your center:

What do you see his job function being?



### Two Way Street

For a center's maintenance program to be a success:

- •Maintenance team understands the responsibilities for their positions and team.
- Management team understands the machines and what is necessary to maintain them.



#### Current operating status of your center's maintenance program.

- •Does the mechanic spend their time chasing after "fires"?
- •Does the maintenance department have time for tasks that keep the machines running *optimally*?



•Is program in "crisis management," leaving little to no time to maintain machines?







# Tying a Mechanic's Hands: Scenario 1





#### **Breakout Exercise:**

What EXACTLY are the responsibilities of the mechanic position?







#### **Determining Needed Staff Hours**

Does the maintenance department need more, or less, hours allotted?





#### **Determining Needed Staff Hours**

- Machine Type
- Machine Condition/Age
- Lanes Beds
- Center Volume





### **Machine Type**

Brunswick<sup>TM</sup> **GSX**: Slightly less labor-intensive

AMF<sup>TM</sup> XLI: Slightly less labor-intensive

AMF<sup>TM</sup> 8270: Slightly more labor-intensive

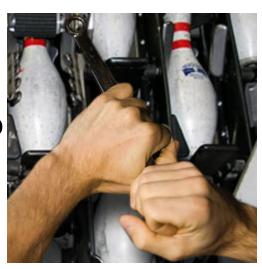
Brunswick<sup>TM</sup> **A2**: Slightly more labor-intensive





#### **Machine Condition**

- How well your machines currently run.
- •Whether your machines are older and prone to more breakdowns.
- •How well the machines have been maintained over the years they've been operating in the center.





#### LANE BEDS

What's the size of your center?

For each lane bed, add 3 hours of labor

32 lanes=96 labor hours needed for maintenance as your baseline.





#### **Center Volume**

- •High volume of customers with the machines constantly running.
- •Mid-volume with peak hours mixed with times of relative quiet.
- •Low-volume with peak times on the weekends and quiet on weekdays/nights.







#### **Labor Hours: Three** Scenarios







#### **Position Descriptions**

Some basic requirements could include:

- Ability to manage tracking of maintenancerelated data.
- Experience in doing maintenance tasks.
- Capable of understanding and managing a maintenance budget.





#### **Setting Goals**

- •Where, overall, is your center headed?
- •Are there growth/expansion plans?
- •Is there a revamp of customer service in the works?
- •If your center increases volume, can your machines handle it?
- •Or will inefficient machines with ongoing issues end up sabotaging your long-range plans?







## Developing a Plan: All 7 One









## **Evaluating the Plan: All 7 One**







#### **Maintenance Charts-**

- Must be realistic
- Define Frequency of accomplishing tasks:
  - Daily
  - Monthly
  - Quarterly
  - Annually





#### **Maintenance Charts-**

#### FACILITIES MONTHLY PREVENTIVE MAINTENANCE

CENTER: MONTH: YEAR:

Maintenance Item	Date	Ву	Maintenance Item	Date	Ву	Maintenance Item	Date	Ву
HVAC - Replace filters in all units; write the date on the filter when installed			EXTERIOR LIGHTING - Parking lot, building, signs all working; time clocks adjusted for current timing			ALL DOORS - Correct/inspect panic hardware, door closers, hinges, door pulls		
HVAC - Check fan motor belts for wear, grease motor bearings			PARKING LOT - Inspect for potholes, striping and fire zone curb point; arrange for repairs			INTERIOR LIGHTING - All interior and EMERGENCY EXIT lights are operational		
HVAC - Check/Clean condensation drains; clean return air grills			KITCHEN VENT HOOD SYSTEM - Check vent hood fire system; arrange for service; exhaust vents cleaned quarterly			FURNITURE - Inspect/correct bent chair legs, loose tables, etc.		
ROOF MAINTENANCE - Clean/clear drains, gutters; down spouts are securely fastened; notify RFM of any roof leaks			REFRIGERATION E QUIPMENT - Clean the condenser coils, coolers, coke machine, freezer, etc.			CARPETING - Insepect/correct carpet for trip hazards, loose molding, step-off into bowlers' area, etc.	Q	
DUMPSTER AREA - Clean, check/correct dumpster fence or arrange for repairs			SPRINKLER SYSTEM - Certification must be current; clean dust of sprinkler heads			RESTROOMS - Inspect/correct stall doors, toilet paper, soap and hand towel dispensers		
EXTERIOR BUILDING WALLS - Check for graffiti; arrange for repairs			FIRE EXTINGUISHERS - Inspect all; service tag must be current			RESTROOMS - Inspect all toilet flush valves, toilet seat fastenings, arrange for repairs		
CANOPY OR AWNING - Inspect/correct problems; arrange for repairs			WARNING DECALS - Assure that all applicable decals are in place and readable; replace as needed			ADA - Check all ADA compliance issues, building access, signs, etc.		





#### **Inventory Levels-**

Two Types of Inventory:

Parts: Machine specific

Hardware: Nuts, bolts, pins, washers, etc.





#### **Budgeting-**



**Labor hours**-Staff and Contractor **Computers/software**-Records keeping **Bins**-Organize and store inventory





#### **Budgeting-**

How lineage can be used to determine labor hours and inventory?







#### **Budgeting-**

Parts & Hardware-.03 ¢ per line

Lane Conditioning.42-.60 ¢ per lane









Homework Assignment: Create a Maintenance Budget

## **Thank You!**



#### **LEARNING SO EFFECTIVE**

YOU'LL NEED CROWD CONTROL.

